

Pressures and Savings Summary

Pressures and Savings	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m
Pressures					
Children's Services	10.193	5.011	3.850	5.250	24.304
Adult Services	7.006	1.338	1.600	7.150	17.094
Communities	4.715	1.252	0.190	1.000	7.157
Corporate	4.755	-0.370	1.032	7.631	13.048
TOTAL PRESSURES	26.669	7.231	6.672	21.031	61.603
Savings					
Children's Services	0.826	-1.369	-1.150	-0.750	-2.443
Adult Services	-5.161	-1.700	-0.300	0.000	-7.161
Communities	-5.565	-1.460	0.770	-1.045	-7.300
Corporate	-16.769	12.872	-5.812	-17.659	-27.368
TOTAL SAVINGS	-26.669	8.343	-6.492	-19.454	-44.272
TOTAL NET PRESSURES (+)/SAVINGS (-)	0.000	15.574	0.180	1.577	17.331

Children's Services

Ref	Pressures and Savings	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING		PRESSURE
							Deliverability	Operational Impact	Volatility
	Pressures								
20CH1	Education & Learning - Reinvestment to deliver statutory responsibilities	0.839				0.839			Low
20CH2	Education & Learning - Investment in SEND EHCP case work team	0.900				0.900			High
20CH3	Education & Learning - Home to School Transport demography	0.800	0.800	0.800	0.800	3.200			High
20CH4	Children's Social Care - Programme pressure	0.390	0.080			0.470			Low
20CH5	Children's Social Care - Corporate Parenting & Placements : Demographic Increases (Mid Case)	4.674	3.500	2.800	3.800	14.774			High
20CH6	Children's Social Care - Children with Disabilities : Demographic Increases	0.400	0.100	0.100	0.200	0.800			Medium
20CH7	Children's Social Care - Staffing pressure	1.640	0.381		0.300	2.321			Medium
20CH8	Children's Social Care - Leaving Care Allowances & Support	0.550	0.150	0.150	0.150	1.000			Medium
	Total Pressures - Children's Services	10.193	5.011	3.850	5.250	24.304			
	Savings								
20CH9	Education & Learning - rephase existing Home to School Transport savings (19PC4)	0.707	0.270			0.977			
20CH10	Education & Learning - rephase Home to School Transport saving	-0.307	-0.270	-0.400		-0.977	R	A	
20CH11	Children's Social Care - (19PC5) Entry to Care - Restate Savings	3.284	1.900			5.184			
20CH12	Children's Social Care - (19PC6) Reconnecting Families - Restate Savings	1.880	0.500			2.380			
20CH13	Children's Social Care - (19PC7) Placement Costs - Restate Savings	0.310				0.310			
20CH14	Children's Social Care - restated savings : Reconnecting Families	-1.658	-0.833			-2.491	A	G	
20CH15	Children's Social Care - restated savings : Review of Third Party Spend	-1.650	-1.000			-2.650	R	G	
20CH16	Children's Social Care - restated savings : Fostering	-0.088	-1.016			-1.104	A	G	
20CH17	Children's Social Care - restated savings : Service Redesign	-0.940	-0.800			-1.740	R	A	
20CH18	Children's Social Care - restated savings : Supported Lodgings	-0.120	-0.120			-0.240	G	G	
20CH19	Children's Social Care - Prudential Borrowing Payment period extended	-0.492				-0.492	G	G	
20CH20	Children's Social Care - Savings on Unregulated Placements (assuming capital PB)	-0.100				-0.100	A	G	
20CH21	Children's Social Care - Extend Review of Third Party Spend			-0.250	-0.250	-0.500	R	G	
20CH23	Children's Social Care - Efficiencies resulting from embedded new model			-0.500	-0.500	-1.000	R	R	
	Total Savings - Children's Services	0.826	-1.369	-1.150	-0.750	-2.443			
	Net Pressure (+)/Saving (-)	11.019	3.642	2.700	4.500	21.861			

Adult Services

Ref	Pressures and Savings	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING		PRESSURE
							Deliverability	Operational Impact	Volatility
	Pressures								
20AD1	Learning Disabilities - ongoing effect of additional service users and packages	3.700	0.500	0.500	0.500	5.200			High
20AD2	Physical Disabilities - on-going effect of additional service users and packages	0.750				0.750			High
20AD3	Demographic Growth in 2022/23 (additional year of MTFP)				5.800	5.800			Low
20AD4	Provider Inflation - reflecting National Living Wage increases	0.200	0.900	1.100	1.100	3.300			Low
20AD5	Review Team, Assistive Technology, and Sourcing Capacity to support reviewing process	0.390				0.390			Low
20AD6	Additional Resources to manage coproduction, cross system work, and service change	0.842	-0.312			0.530			Low
20AD7	Increase in SEND and safeguarding staffing	0.624				0.624			Low
20AD8	Extend funding for Housing Related Support/Homelessness (as per February 2018 Council)		0.250		-0.250	0.000			Low
20AD9	Adult Social Care Precept Fallout	0.500				0.500			Low
	Total Pressures - Adult Services	7.006	1.338	1.600	7.150	17.094			
	Savings								
20AD10	Learning Disability Package Savings	-1.500				-1.500	A	A	
20AD11	Learning Disabilities Regional Framework		-0.200			-0.200	A	G	
20AD12	Impact of reviews of older peoples home care packages	-1.200	-1.200			-2.400	A	G	
20AD13	Use iBCF to fund inflation in 2019/20	-0.200				-0.200	G	G	
20AD14	Improvement to Aquired Brain Injury/Autism Pathway	-0.200				-0.200	A	A	
20AD15	Reduce contribution to the Mental Health Outcome Based Contract for Adults of Working Age (£6.2m current contribution to Oxford Health Foundation NHS Trust)		0.000	0.000		0.000	A	A	
20AD16	Review of investment and support for employment and wellbeing	-0.400				-0.400	G	G	
20AD17	Commercial Savings - price negotiations with care home providers	-1.500				-1.500	A	G	
20AD18	Release planned MTFP funding (18SCS3) back into Adult Social Care in 2019/20	-0.161				-0.161	G	G	
20AD19	Reduction to mental health social work contribution for Adults of Working Age (£1.8m current contribution to Oxford Health Foundation NHS Trust)	0.000	-0.300	-0.300		-0.600	A	G	
	Total Savings - Adult Services	-5.161	-1.700	-0.300	0.000	-7.161			
	Net Pressure (+)/Saving (-)	1.845	-0.362	1.300	7.150	9.933			

Communities

Ref	Pressures and Savings	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING		PRESSURE
							Deliverability	Operational Impact	Volatility
	Pressures								
	Infrastructure Operations								
20COM1	Street Lighting - Energy and Maintenance Costs	1.400	0.100	0.150	0.150	1.800			Low
20COM2	Street Lighting - Borrowing Costs of replacement investment				0.780	0.780			Low
20COM3	Integrated Transport Unit - net operating deficit	1.400				1.400			Low
20COM4	Infrastructure Operations - average annual Safety Defects demand pressure	0.500				0.500			Medium
	Capital Investment & Delivery								
20COM5	Joint Use Agreements - net cost pressure	0.400				0.400			Low
20COM6	Property utility cost increases	0.450	0.035	0.065	0.070	0.620			Medium
20COM7	Atrium (Property database) replacement costs	0.100	-0.050	-0.025	-0.015	0.010			Low
	Community Safety								
20COM8	Increased co-ordination costs of alignment	0.150				0.150			Low
20COM9	Increased pension costs for Fire Fighters	0.200	1.167			1.367			Low
20COM10	Increase share of Joint Control Centre costs - growth in volume	0.015			0.015	0.030			Low
20COM11	New H&S requirement for Firefighter PPE	0.100				0.100			Low
	Total Pressures - Communities	4.715	1.252	0.190	1.000	7.157			
	Savings								
	Community Operations								
20COM12	Street Lighting - cost efficiency due to LED replacement		-0.700	-0.950	-0.930	-2.580	A	G	
20COM13	ITU - Use of Bus Services Operators Grant to fund net cost of the Comet Bus Service	-0.400		0.400		0.000	A	A	
20COM14	Integrated Transport Unit change to the cost of operating model	-0.300	-0.500	-0.600		-1.400	A	A	
20COM15	Community Operations - short term use of Waste demography (MTFP - 17EE35)	-0.500		0.500		0.000	A	G	
20COM16	Community Operations - increased capitalisation of chargeable activities	-0.100				-0.100	G	G	
20COM17	Community Operations - Contract negotiations	-1.700				-1.700	G	G	
20COM25	Income - Increased & new charges in Communities	-0.400				-0.400	G	G	
20COM26	Income - Additional parking income	-0.300	-0.300			-0.600	G	G	
20COM27	Release of Highways Maintenance budget	-1.500		1.500		0.000	G	G	
	Capital Investment & Delivery								
20COM18	Joint Use Agreements - One off funding to part fund pressure	-0.100	0.100			0.000	G	G	
	Planning & Place								
20COM19	Income from the new Strategic Transport Model		-0.060	-0.080	-0.100	-0.240	A	A	
	Community Safety								
20COM20	Impact of greater alignment of services			-0.150		-0.150	G	G	
20COM21	Cost recovery charges for Coroner's Service	-0.010			-0.005	-0.015	G	G	
20COM22	Retained Fire Fighters budget higher than required	-0.150		0.150		0.000	A	G	
20COM23	Increased income from extra demand	-0.005			-0.010	-0.015	G	G	
20COM24	Use of remarked reserves and contributions to reserve budgets	-0.100				-0.100	G	G	
	Total Savings - Communities	-5.565	-1.460	0.770	-1.045	-7.300			
	Net Pressure (+)/Saving (-)	-0.850	-0.208	0.960	-0.045	-0.143			

Corporate Measures

Ref	Pressures and Savings	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING		PRESSURE
							Deliverability	Operational Impact	Volatility
	<u>Pressures</u>								
20CM1	Taxbase increase for 2019/20 is 1.79% compared to the 2% estimated in the current MTFP	0.755	0.030	0.032	0.031	0.848			Low
20CM2	Contribution to Demographic Risk Reserve	3.000	0.600	1.000	1.000	5.600			High
20CM3	Inflation for 2022/23 (additional year of MTFP)				6.600	6.600			Low
20CM13	Contribution to Contingency	1.000	-1.000			0.000			
	Total Pressures - Corporate	4.755	-0.370	1.032	7.631	13.048			
	<u>Savings/Funding Changes</u>								
20CM4	Remove current MTFP profile of Transformation Savings	10.000	4.200	3.200		17.400	G	A	
20CM14a	New profile of Transformation savings - service redesign	-1.000	-6.000	-8.500		-15.500	G	A	
20CM14b	New profile of Transformation savings - third party spend		-1.000	-1.000		-2.000	G	A	
20CM14c	New profile of Transformation savings - income generation		-0.500			-0.500	G	A	
20CM14d	New profile of Transformation savings - other efficiency savings	-0.500				-0.500	G	A	
20CM5	Strategic Measures - target saving from investment returns	-2.294	-0.524	-0.474	-0.440	-3.732	G	G	
20CM6	Business Rates pooling share of growth (until business rates baseline reset)	-0.500	0.500			0.000	G	G	
20CM7	Negative Revenue Support Grant - not implemented in 2019/20	-6.239	6.239			0.000	G	G	
20CM8	Adults & Children's Social Care Grant - announced in Autumn Budget 2018	-6.206	6.206			0.000	G	G	
20CM9	Use of Budget Reserve	-5.907	0.500	0.962	-0.962	-5.407	G	G	
20CM10	Council Tax increase 1.99% in 2022/23 (additional year of MTFP)				-7.963	-7.963	G	G	
20CM11	1.75% increase in taxbase in 2022/23 (additional year of MTFP)				-7.143	-7.143	G	G	
20CM12	Inflation increase on Business rates in 2022/23 (additional year of MTFP)				-1.151	-1.151	G	G	
20CM15	Increased Income in the Registration Service	-0.250				-0.250	G	G	
20CM16	Inflation Saving	-0.199				-0.199	G	G	
20CM17	Contribution from Insurance Reserve	-1.000	1.000			0.000	G	G	
20CM18	Levy Account Surplus - New Grant	-1.086	1.086			0.000	G	G	
20CM19	New Homes Bonus increased grant allocation	-0.423				-0.423	G	G	
20CM20	Remove planned contribution to balances. This will be added to corporate contingency	-1.000	1.000			0.000	G	G	
20CM21	Increased Collection Fund Surplus	-0.165	0.165			0.000			
	Total Savings - Corporate	-16.769	12.872	-5.812	-17.659	-27.368			
	Net Pressure (+)/Saving (-)	-12.014	12.502	-4.780	-10.028	-14.320			